





### **Investor Presentation**

Invest in better.

November 2021

This document may contain "forward-looking" statements as defined in the Private Securities Litigation Reform Act of 1995. These forward-looking statements concern and are based upon, among other things, the possible expansion of the company's portfolio; the sale of properties; the performance of its operators/tenants and properties; its ability to enter into agreements with new viable tenants for vacant space or for properties that the company takes back from financially troubled tenants, if any; its occupancy rates; its ability to acquire, develop and/or manage properties; the ability to successfully manage the risks associated with international expansion and operations; its ability to make distributions to shareholders; its policies and plans regarding investments, financings and other matters; its tax status as a real estate investment trust; its critical accounting policies; its ability to appropriately balance the use of debt and equity; its ability to access capital markets or other sources of funds; its ability to meet its earnings guidance; and its ability to finance and complete, and the effect of, future acquisitions. When the company uses words such as "may," "will," "intend," "should," "believe," "expect," "anticipate," "project," "estimate" or similar expressions, it is making forward-looking statements. Forward-looking statements are not guarantees of future performance and involve risks and uncertainties. The company's expected results may not be achieved, and actual results may differ materially from expectations. This may be a result of various factors, including, but not limited to: the unknown duration and economic, operational, and financial impacts of the global outbreak of the COVID-19 pandemic and variants, including the Delta variant and any future variants which may emerge, and the actions taken by governmental authorities in connection with the pandemic on the company's business; material differences between actual results and the assumptions, projections and estimates of occupancy rates, rental rates, operating expenses and required capital expenditures; the status of the economy; the status of capital markets, including the availability and cost of capital; issues facing the healthcare industry, including compliance with, and changes to, regulations and payment policies, responding to government investigations and punitive settlements and operators'/tenants' difficulty in cost-effectively obtaining and maintaining adequate liability and other insurance; changes in financing terms; competition within the healthcare, seniors housing and life science industries; negative developments in the operating results or financial condition of operators/tenants, including, but not limited to, their ability to pay rent and repay loans; the company's ability to complete, successfully integrate, operate, or manage the pending acquisitions described in this document; the company's ability to transition or sell facilities with profitable results; the failure to make new investments as and when anticipated; acts of God affecting the company's properties, including extreme weather; the company's ability to re-lease space at similar rates as vacancies occur; the failure of closings to occur as and when anticipated, including the receipt of third-party approvals and healthcare licenses without unexpected delays or conditions; the company's ability to timely reinvest sale proceeds at similar rates to assets sold; operator/tenant or joint venture partner bankruptcies or insolvencies; the cooperation of joint venture partners; government regulations affecting Medicare and Medicaid reimbursement rates and operational requirements; regulatory approval and market acceptance of the products and technologies of life science tenants; liability or contract claims by or against operators/tenants; unanticipated difficulties and/or expenditures relating to future acquisitions and the integration of multi-property acquisitions; environmental laws affecting the company's properties; changes in rules or practices governing the company's financial reporting; the movement of U.S. and foreign currency exchange rates; and legal and operational matters, including real estate investment trust qualification and key management personnel recruitment and retention. Finally, the company assumes no obligation to update or revise any forward-looking statements or to update the reasons why actual results could differ from those projected in any forward-looking statements.

The presentation does not constitute or form part of, and should not be construed as, an offer to sell or issue, or the solicitation of an offer to purchase, subscribe to or acquire, securities of DOC, or an inducement to enter into investment activity in the United States or in any other jurisdiction in which such offer, solicitation, inducement or sale would be unlawful prior to registration, exemption from registration or qualification under the securities laws of such jurisdiction. No part of this presentation, nor the fact of its distribution, should form the basis of, or be relied on in connection with, any contract or commitment or investment decision whatsoever. No offer of securities shall be made except by means of a prospectus meeting the requirements of Section 10 of the Securities Act of 1933, as amended, and otherwise in accordance with applicable law.



# **The DOC Investment Thesis**

### Who We Are

DOC is a self-managed healthcare REIT focused on the selective acquisition and management of high-quality medical office facilities leased to leading health systems

#### **Experienced Management Team**

Management's long-standing health system relationships provide a strategic advantage in any MOB market

#### **Unmatched Focus on Tenant Credit**

Dedicated credit department provides for robust monitoring of portfolio financial health, with systematic recurring financial statement review of each of the Portfolio's Top 150 tenants by GLA

#### A Portfolio for the Future of Healthcare

DOC's portfolio is balanced between on- and off-campus outpatient facilities leased to leading healthcare systems that will continue to benefit as procedures move to more efficient sites of care

### Proven Cash Flow Growth

Long-term leases with top quality tenants and careful CapEx management have enabled DOC to achieve historical cash flow growth that outpaces its peers

### **\$5.1bn Healthcare Real Estate Portfolio**

• 275 Assets

- 96% of Cash NOI from MOBs
- 52,900 sf Average Asset Size
- 95% Leased

- 89% Health System Affiliated (GLA)
- 64% Investment Grade Tenancy<sup>(1)</sup>



Baylor Charles A. Sammons Cancer Center | Dallas, TX



All values as of September 30, 2021 unless otherwise noted.

(1) Consolidated assets only, by GLA. Includes parent ratings where appropriate plus tenancy attributable to Northside Hospital (*non-rated entity due to no outstanding public debt*).

## **Management Team**



### John Thomas

- President and Chief Executive Officer, Trustee
- Former EVP- Medical Facilities Group for Health Care REIT, Inc. (NYSE: WELL); \$5.8 billion portfolio
- Former SVP and General Counsel for Baylor Healthcare System from 2000 to 2005



#### **Jeff Theiler** EVP – Chief Financial

Officer

- Former lead Health Care and Lab Space Equity Research Analyst at Green Street Advisors
- Former real estate investment banker at Lehman Brothers and Bank of America



### Deeni Taylor

EVP – Chief Investment Officer

- Former EVP of Duke Realty from 2006 to 2015
- Former EVP and Chief Strategy Officer for St. Vincent Health



### Mark Theine

*EVP – Asset & Investment* • Former co-manager of Ziegler Healthcare Real Estate portfolio from 2005 to 2013 *Management* 



John Lucey Chief Accounting & Administrative Officer

- Former Director of Financial Reporting with Assisted Living Concepts, Inc. (NYSE: ALC)
- Former Manager of Financial Reporting and Division Controller for enterprises including Case New Holland, Monster Worldwide, Inc., Alterra Healthcare Corporation (now Brookdale Living Communities, NYSE: BKD)



**Laurie Becker** SVP – Controller



**Amy Hall** SVP – Leasing & Physician Strategy



**Daniel Klein** SVP – Deputy Chief Investment Officer



**Bradley Page, Esq.** SVP – General Counsel



## A Portfolio for the Future of Healthcare

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The DOC Portfolio has been built with an unmatched emphasis on *investment grade tenants* occupying assets best positioned to capitalize on healthcare's continuing transition *to outpatient sites of care* 

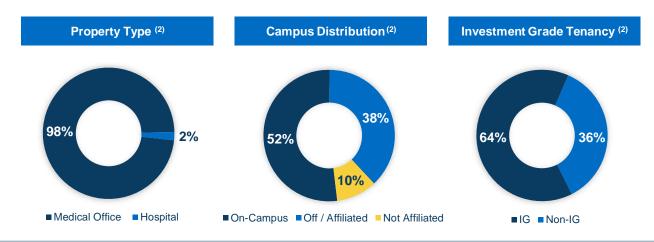


8 C1TY BLVD MOB | Nashville, TN



Gwinnett Physicians Center | Lawrenceville, GA

en Medical Specialties <sup>(1)</sup> Oncology / Hematology	MOB Portfolio	On / Adjacent	Off Campus
Oncology / Hematology	120/		
	1370	18%	9%
Ambulatory Surgery Center	10%	8%	12%
Primary Care	10%	9%	11%
Orthopaedics	9%	4%	13%
Imaging Center / Radiology	5%	3%	7%
Cardiology	4%	5%	3%
Ophthalmology	4%	2%	5%
Obstetrics / Gynecology	4%	5%	2%
PT / OT	3%	3%	3%
Neurology / Neuro-Surgery	2%	2%	1%
	Primary Care Orthopaedics Imaging Center / Radiology Cardiology Ophthalmology Obstetrics / Gynecology PT / OT	Primary Care10%Orthopaedics9%Imaging Center / Radiology5%Cardiology4%Ophthalmology4%Obstetrics / Gynecology4%PT / OT3%	Primary Care10%9%Orthopaedics9%4%Imaging Center / Radiology5%3%Cardiology4%5%Ophthalmology4%2%Obstetrics / Gynecology4%5%PT / OT3%3%



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(1) Top specialty exposure for DOC Consolidated MOBs only, by ABR

(2) Represents DOC Consolidated Portfolio as a % of GLA. Parent rating used where appropriate.

# **2021 Acquisition Highlights**

### \$1.04bn in year-to-date acquisitions and investment commitments

Date	Name	Spend
04/2021	AdventHealth Wesley Chapel MOB	\$ 35,251
06/2021	TOPA Denton MOB (Construction Loan Conversion)	15,500
08/2021	Intermed MOB (49% Share / Davis JV)	19,330
08/2021	Atkins Portfolio (5 MOBs)	54,090
09/2021	HonorHealth Sonoran MOB	31,750
10/2021	HonorHealth Neuroscience Institute	67,250
10/2021	Eden Hill MOB (JV Takeout / Remaining 51%)	33,180
Various	Other Investments (Mezz & Construction Loan Commitments)	21,341
	Total / Completed Acquisitions	\$ 277,692
Pending	Landmark Portfolio (15 MOBs)	764,250
	Grand Total	\$ 1,041,942

	Acquired Asset Count	25
	Wtd. Avg. Acquisition Cap Rate	5.0%
2021	Average Acquisition GLA	83,000
Acquisition	% On Campus / Affiliated	93%
Quality	% Leased Rate	96%
Indicators	% Investment Grade Tenancy	72%
	Wtd. Avg. Asset Age	10.1 yrs
	Wtd. Remaining Lease Term	7.4 yrs

HonorHealth Neuroscience Institute Scottsdale, AZ



HonorHealth Sonoran MOB Phoenix, AZ



**TOPA Denton MOB** (*Loan Conversion*) Denton, TX



AdventHealth Wesley Chapel MOB Wesley Chapel, FL



Mill Run Medical Center (Atkins Portfolio) Hilliard, OH



Intermed MOB (Davis JV) Portland, ME



Note: Acquisition quality indicators as of date of purchase, inclusive of the Landmark Portfolio

## Landmark Portfolio Update

### Landmark Portfolio Acquisition

On October 1<sup>st</sup>, DOC announced the execution of a Master Transaction Agreement related to the \$764mm acquisition of 15 Class-A Medical Office Facilities with a total of 1.5mm GLA (the "Landmark Portfolio")

### **ROFR** Update

Certain properties within the Landmark Portfolio are subject to tenant Rights of First Refusal options. To date, no system has exercised their ROFR, and we do not anticipate that any of them will.

### Anticipated Transaction Closing

Pending satisfaction of customary closing conditions, the Company expects the Landmark Portfolio acquisition to close in December 2021.

#### Anticipated Capitalization Sources<sup>(1)</sup>

Туре	Amount	Rate / Price
Notes Issued October 2021	\$ 250,000	2.6%
OPU Issuance	128,000	\$ 17.75 / unit
Assumed Secured Debt	100,000	LIBOR + 1.85%
Mezzanine Loan Redemption	54,250	7.9%
Other	232,000	N/A



**UF Health Jacksonville MOB** Jacksonville, FL



**Old Bridge MOB** Old Bridge, NJ





**Rochester Hills Health Center** Rochester Hills, MI

**TGH Brandon Healthplex** Tampa, FL



**Hospital Hill MOB** Kansas City, MO



Our Lady of Lourdes Lafayette MOB Lafayette, LA

Note: The acquisition of the Landmark Portfolio as described in this presentation is subject to customary closing conditions. There can be no assurance the Company will complete the acquisition of any properties within the Landmark Portfolio under the expected terms, or at all. (1): Illustrative, preliminary, and subject to change. Notes Issued 2021 reflect \$500mm total 6

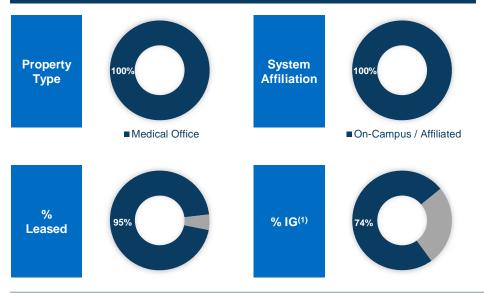
issuance, less \$250mm used to repay the Company's previously outstanding Term Loan due 2023



## Landmark Portfolio Profile



**Asset Quality Indicators** 



(1) Represents direct leases to investment grade entities and their subsidiaries. Parent rating used where direct tenant is not rated.

The Landmark Portfolio introduces **ten new health system relationships** to DOC

#### Top Tenant Distribution (Landmark Portfolio)

Тор-Т	en Tenants	Credit Rating <sup>(1)</sup>	% GLA
1	UFHealth	'BBB-'	18%
2	Beaumont	'A+'	11%
3	McLaren	<b>'AA-'</b>	11%
4	TGH Tampa General Hospital.	<b>'A'</b>	7%
5		'BBB+'	6%
6	Allegheny Health Network	<b>'A'</b>	6%
7	TRUMAN MEDICAL CENTERS	Not Rated	6%
8		'A' (Implied)	6%
9	Hackensack Meridian <i>Health</i>	' <b>A</b> A-'	5%
10	OUR LADY OF LOURDES	<b>'A'</b>	3%



## **Transformative Quality Improvement**

DOC's disciplined acquisitions and proactive pruning of non-core assets have positioned the Company's portfolio for long term success



#### **DOC Portfolio Transformation**

	Dec. 2017	Sept. 2021	Pro Forma
Total Assets	280	279	292
Total Specialty Hospitals / LTACHs	9	8	5
Portfolio % NOI from MOBs	92%	94%	96%
Portfolio GLA	13,997,000	14,860,112	16,180,000
Average MOB Size	49,100	52,500	55,200
Portfolio % Leased	97%	95%	95%
% GLA On Campus / Affiliated	85%	89%	90%
<b>Investment Grade Tenancy</b> <sup>(2)</sup> (% Leased GLA, incl. Northside)	52%	63%	65%
Tenant Financial Visibility <sup>(2)</sup>	70%	94%	93%
Internally Managed Markets <sup>(2)</sup>	1	13	16
<b>CommonSpirit Concentration</b> <sup>(2)</sup> (% ABR to CommonSpirit Affiliates)	19%	16%	14%



Quality Metrics	Acquisitions	Dispositions
Asset Count	61	49
# Hospitals / LTACHs	0	4
Average GLA (MOB)	65,600	33,300
% Leased (MOB)	95%	85%
Transaction Cap Rate (MOB)	5.3%	6.7%
% IG Leased <sup>(2)</sup>	73%	29%

Note: Pro forma statistics are adjusted for investments completed through the Company's November 5, 2021 earnings press release plus the addition of the Landmark Portfolio (1): Includes purchases and dispositions of real estate properties and JV interests, inclusive of the pending Landmark Portfolio acquisition (2): Consolidated assets only



## **Diversified Portfolio**

DOC LISTED NYSE



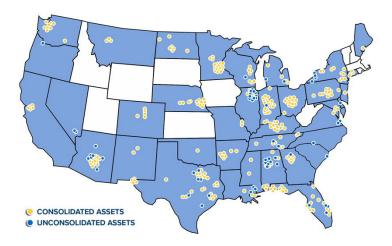
Тор	Ten Tenants <sup>(2)</sup>	Primary State	Credit Rating <sup>(3)</sup> (Moody's / S&P / Fitch)	% ABR
1	CommonSpirit - CHI – Nebraska	NE	Baa1 / BBB+ / BBB+	5.7%
2	Northside Hospital	GA	Not Rated <sup>(4)</sup>	4.9%
3	University of Louisville Health	KY	Baa1 / A+ / NR	4.1%
4	US Oncology, Inc.	ТХ	Baa2 / BBB+ / BBB+	3.6%
5	Baylor Scott and White	ТХ	Aa3 / AA- / NR	2.6%
6	Ascension - St. Vincent's	IN	Aa2 / AA+ / AA+	2.6%
7	CommonSpirit - CHI - St. Alexius	ND	Baa1 / BBB+ / BBB+	2.2%
8	HonorHealth	AZ	A2 / NR / A+	2.1%
9	Great Falls Clinic (Surgery Partners)	MT	Caa1 / B- / NR	1.8%
10	CommonSpirit - CHI - Franciscan	WA	Baa1 / BBB+ / BBB+	1.8%

(1) Based on ABR. Includes modified gross, triple net, and absolute net leases.

(2) Figures as of September 30, 2021, excluding unconsolidated JV assets.

(3) Parent rating used where appropriate.

(4) Northside Hospital carries no public debt but carries a shadow rating of 'A-' per DOC's Credit Model.



DOC's consolidated portfolio is diversified across 32 states, with no MSA representing over 8% of leasable square footage or tenant responsible for more than 6% of annual base rent





## **Well-Laddered Lease Expirations**

HEALTHCARE DOC's well-laddered expiration **Portfolio** HTA REALT schedule and leading WALTR **Expirations** thru 2025 offers superior cash flow stability 46% 25% **64%** Cumulative Expirations (% ABR) 100% 94.3% 84.5% 78.5% 75% 50% Weighted Lease **Term Remaining** DOC 6.3 yrs HTA 5.3 yrs 25% HR 4.0 yrs 4.1% 3.1% 1.6% 0% 2028 2023 2026 2027 2029 2030 2027 2020  $\hat{S}$ DOC -HR -HTA

Source: Company filings. 2021 expirations include MTM leases.

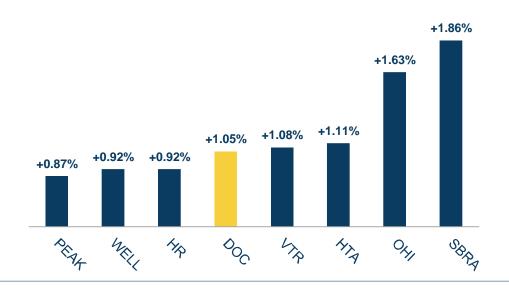


## **October Bond Issuance**

Completion of our recent note issuance brings DOC's aggregate balance of notes outstanding to \$1.25bn, significantly increasing the liquidity and desirability of our debt to fixed income investors

Ň	Aggregate Principal	\$ 500,000,000
	Trade Date	October 7, 2021
lssued Notes	Final Maturity	November 1, 2031
	Coupon	2.625%
	Spread to Benchmark Treasury	T+108bp

Current Interpolated Spread to USTN (2031 Maturities, DOC & HC Peers)





Issuance	Coupon	Size
Notes Due 2027	4.300%	\$ 400,000
Notes Due 2028	3.950%	350,000
Notes Due 2031	2.625%	500,000
Grand Total		\$ 1,250,000

Source: Factset. Interpolated spreads as of November 5, 2021

# **Strong Liquidity with Access to Capital**

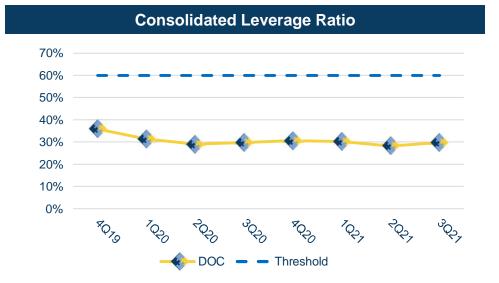
		y's / S&P		3'	Capa	<b>\$1.0bn</b> city of Revo redit Facilit	olving		3Q21 Ente	<b>5.0x</b> erprise Ne ed EBITD/		
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\$500	<ul> <li>Senior Notes</li> <li>Credit Facility T</li> <li>Mortgages</li> </ul>	erm Loan							Recently Is Notes		\$545	
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\$300												
\$200						\$170	_					
\$100		\$20	\$15	\$24	\$25				¢.	•		<b></b>
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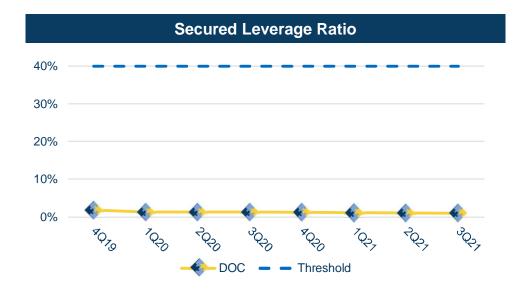
- Adjusted to give effect to (a) the purchase of the Landmark Portfolio, (b) the Company's issuance of \$500mm in Notes Due 2031, and (c) the Company's repayment of the Term Loan Due 2023. Landmark Mortgages Assumed are expected to mature in 2026.
- (2) Adjusted EBITDAre is a non-GAAP measure. Refer to slide 16 for a reconciliation of Net Income to Adjusted EBITDAre.



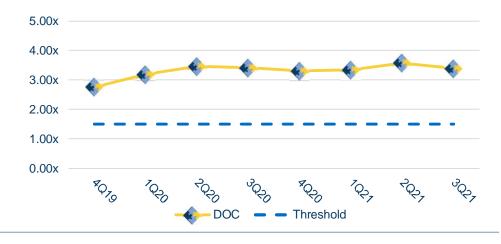
# **Public Note Covenant Compliance**





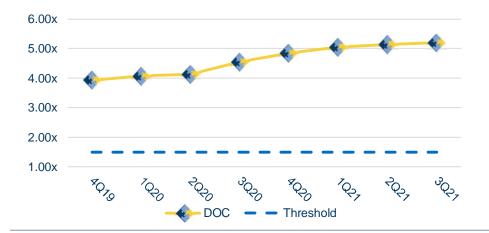


Maintenance of Unencumbered Assets



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**Consolidated Debt Service** 



Note: Covenants as determined by the Company's March 2017 and December 2017 notes.

## **Environmental Objectives**

Just Announced: Inaugural GRESB Score of 75 Full ESG Report available at <u>docreit.com/ESG</u>



8 C1TY BLVD Medical Office Building | Nashville, TN LEED Silver Certified | Off Campus / Affiliated MOB

Two Part Climate Risk Action Plan

### <u>Goal 1</u>

Commit to a Greenhouse Gas Reductions Strategy, Striving for 40% Reduction in GHGs by 2030

#### Step Goals:

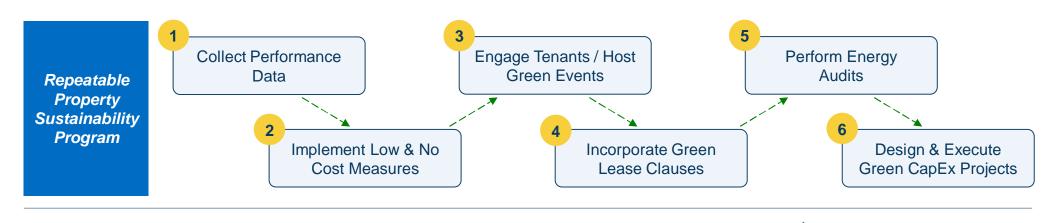
- 10% reduction in Scope 1 and 2 GHG Emissions by 2021 at DOC-Managed properties
- Recommit to multi-year targets in 2022 on a growing number of assets

### Goal 2

Identify Existing and Future Climate Risks at each of our Properties and Implement a Mitigation Strategy

#### Step Goals:

- Implement an emergency response plan at 100% of DOC-Managed properties (*Complete*)
- Adopt mitigation plans for direct climate risks as identified by Measurbl Climate Risk Module



## **ESG** Achievements to Date





## **Reconciliation of Non-GAAP Measures**

Calculation of Enterprise Net Debt	September 30, 2021
Enterprise Debt	\$ 1,582,719
Less: Cash and Cash Equivalents	(5,366)
Enterprise Net Debt	\$ 1,577,353

Calculation of Enterprise Net Debt to Enterprise Adjusted EBITDAre	Quarter Ended September 30, 2021
Net Income	\$ 22,045
Depreciation and Amortization Expense	38,582
Interest Expense	13,498
Gain on the Sale of Investment Properties, Net	(4,757)
Impairment Loss	341
Proportionate Share of Unconsolidated JV Adjustments	3,627
EBITDAre	\$ 73,335
Non-Cash Share Compensation Expense	3,665
Pursuit Costs	75
Non-Cash Intangible Amortization	1,227
Pro Forma Adjustments for Investment Activity	585
Enterprise Adjusted EBITDAre	\$ 78,887
Annualized	\$ 315,5 <del>4</del> 8
Enterprise Net Debt / Enterprise Annualized Adjusted EBITDAre	5.00x

This presentation includes disclosure of Adjusted EBITDAre, which is a non-GAAP financial measure. We define Adjusted EBITDAre as EBITDAre, computed in accordance with standards established by the National Association of Real Estate Investment Trusts ("Nareit"), plus non-cash compensation, pursuit costs, non-cash intangible amortization, the pro forma impact of investment activity, and other non-recurring items. We consider Adjusted EBITDAre an important measure because it provides additional information to allow management, investors, and our current and potential creditors to evaluate and compare our core operating results and our ability to service debt.

For purposes of the Securities and Exchange Commission's ("SEC") Regulation G, a non-GAAP financial measure is a numerical measure of a company's historical or future financial performance, financial position or cash flows that excludes amounts, or is subject to adjustments that have the effect of excluding amounts, that are included in the most directly comparable financial measure calculated and presented in accordance with GAAP in the statements of operations, balance sheets or statements of cash flows (or equivalent statements) of the company, or includes amounts, or is subject to adjustments that have the effect of including amounts, that are excluded from the most directly comparable financial measure so calculated and presented.

As used in this presentation, GAAP refers to generally accepted accounting principles in the United States of America. Our use of the non-GAAP financial measure terms herein may not be comparable to that of other real estate investment trusts. Pursuant to the requirements of Regulation G, we have provided reconciliations of the non-GAAP financial measures to the most directly comparable GAAP financial measures.







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